

# Brokering Partnerships - An online course

Pre-course module



#### The course on Brokering Partnerships is designed to:

- Deepen understanding of professional partnership management ('brokering')
- Introduce conceptual frameworks and practical tools on partnership process management
- Build key skills and professional competences required to broker partnerships
- Develop a reflective and principled approach to professional partnering practice
- Reveal new insights into your own partnering practice and build your confidence as a broker
- Explore and share experiences and innovative approaches to addressing challenges in partnerships



#### In advance of the course, you need to:

- Complete this pre-course module and consider the questions embedded in places
- Read: the Course Guide, pages 8-11
- Register on the learning platform,
- Prepare for session 1



#### **PARTNERSHIP:** A definition

### "An on-going working relationship where risks and benefits are shared"

Additionally, each partner is co-creating purpose and activities, contributing different resources and committing to shared accountability.

Many mechanisms described as partnerships do not meet this definition. Do yours? Do your partners share the same definition for partnerships?





#### Where do your partnerships sit?

**SERVICE CONTRACTS** 

**VERTICAL** 

**FUNDING** 

outcomes

accountability

relationships

**CO-CREATED ACTIVITIES** 

**MUTUAL** 

**LAYERED** 

TRANSACTIONAL RELATIONSHIPS

COLLABORATIVE RELATIONSHIPS

**DISCONNECTED / SILOED** 

TRANSFERRED COMPLIANCE-BASED

decision-making & problem-solving

risks

approach

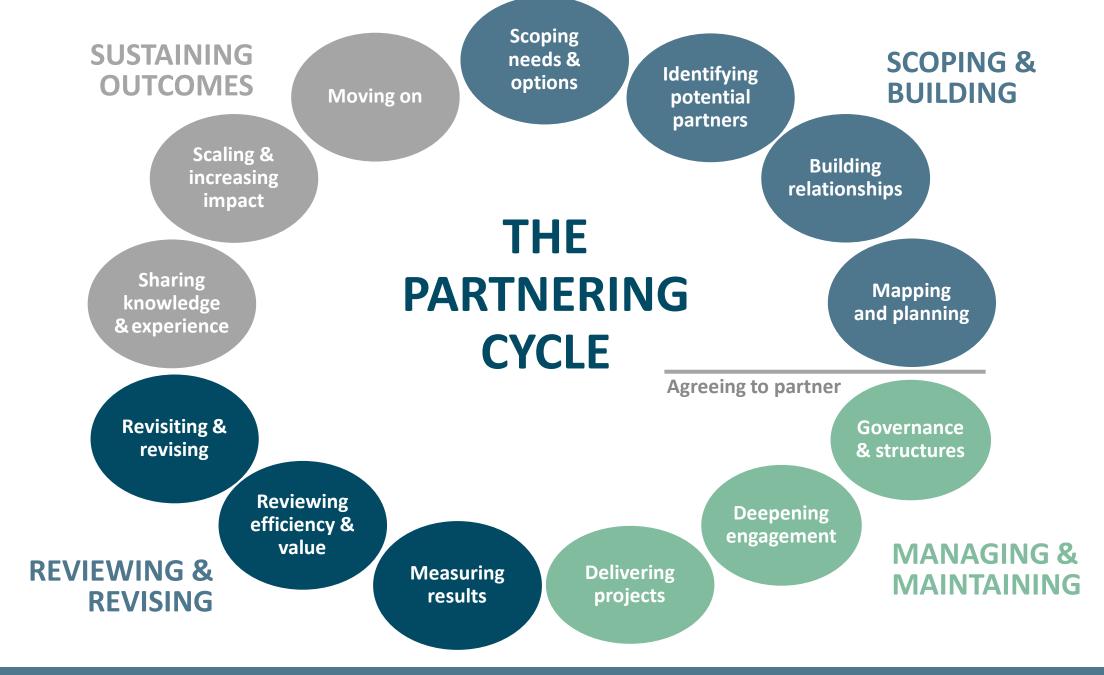
**COLLABORATIVE** 

**SHARED** 

**ALIGNMENT-BASED** 









The 'partnering cycle' is distinct from, but easily aligned with, a typical 'project cycle'.

How far in your partnering approach do you focus on the **partnership** as well as on the partnership's **project** throughout its life cycle?

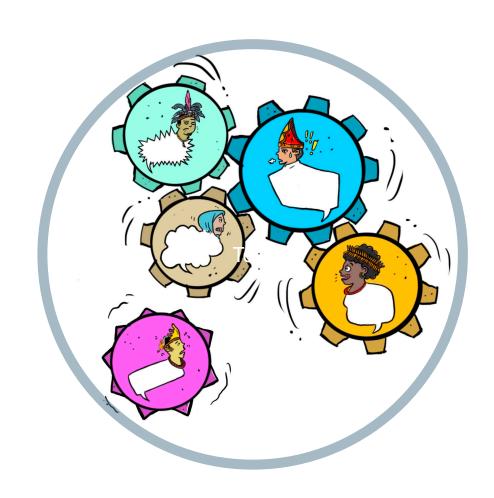


What, in your experience, gets in the way of a partnership working effectively?

Make a quick list of the responses that come immediately to your mind, before continuing through the module



## Common partnering challenge: ANXIETY ABOUT DIFFERENCE

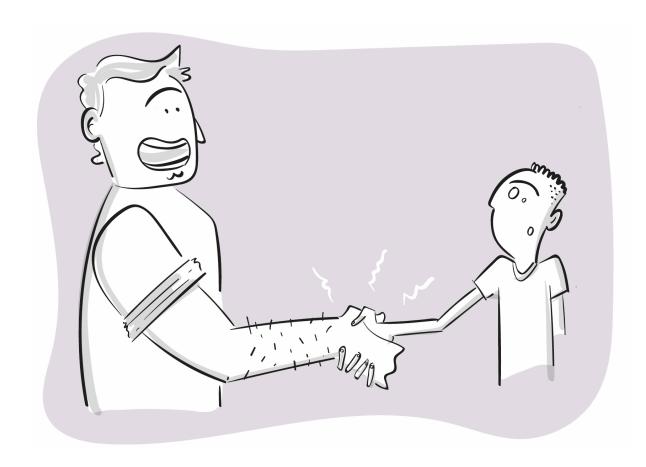


Key principle:

**Embracing DIVERSITY** 



### Partnering challenge: POWER IMBALANCE



Key principle:

**Building EQUITY** 



### Partnering challenge: HIDDEN AGENDAS

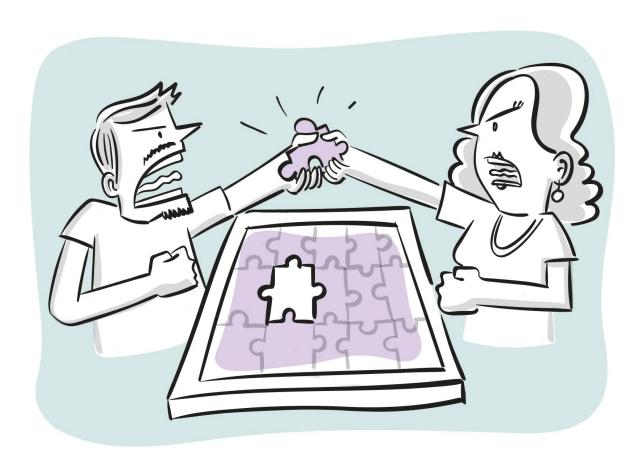


Key principle:

**Creating OPENNESS** 



### Common partnering challenge: COMPETITIVENESS

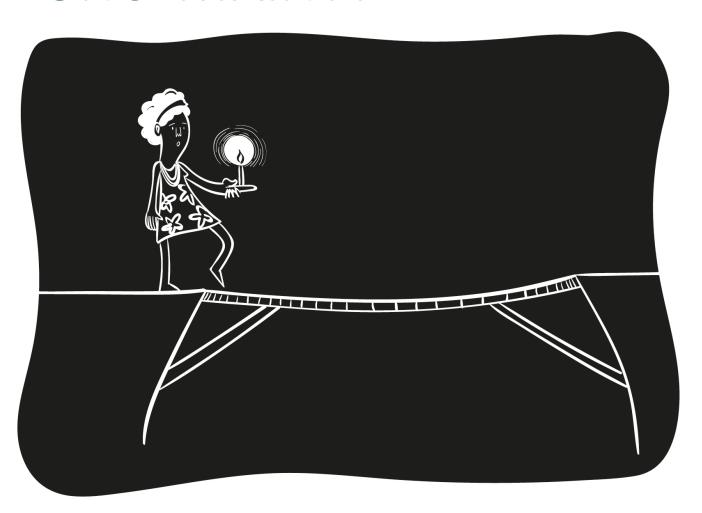


Key principle:

Ensuring MUTUAL BENEFIT



## Common partnering challenge: UNCERTAINTY



Key principle:

Being COURAGEOUS



## Questions to consider prior to the first session

 How do these materials align (or not) with the partnerships you are working with? What questions do they raise for you about your / your organisation's partnering approach?

• In your role in partnerships (operating as a partnership broker / manager / coordinator / facilitator) what specific challenges do you face that you would like to address during the course?



We invite you to explore some of the resources, case studies and articles available on our website before joining the course.

www.partnershipbrokers.org

# The Aim of the Partnership Brokers Association

Promoting professionalism and integrity in brokering multi-stakeholder partnerships



